

# Long Term Financial Plan

2024/2025 to 2033/2034

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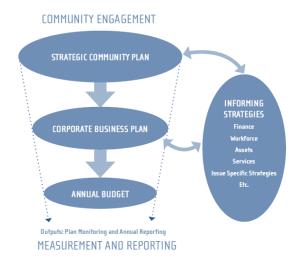
# 1 Introduction

Long term financial planning is a key element of the Integrated Planning and Reporting Framework. It enables the Shire to set priorities, based on its resourcing capabilities, for the delivery of short, medium and long term community priorities.

The Long Term Financial Plan is a ten year rolling plan that informs the Strategic Community and Corporate Business Plan priorities. From these planning processes, Annual Budgets that are aligned with strategic objectives can be developed.

This Plan indicates the Shire's long term financial sustainability, allows early identification of financial issues and their longer term impacts, shows the linkages between specific plans and strategies, and enhances the transparency and accountability of the Council to the community.

The following figure illustrates how the Long Term Financial Plan informs the Integrated Planning and Reporting Framework.



The Shire of Trayning's Strategic Community and Corporate Business Plan sets out the vision, aspirations and objectives for the community over the next 10 years. It is the principal strategy and planning document. This means that it governs all of the work that the Shire undertakes, either through direct service delivery, partnership arrangements or advocacy on behalf of the community. The clear direction set by the Council ensures asset and service provision is focused to meet the requirements of the community, now and into the future.

# **Shire of Trayning Vision**

The Shire of Trayning is an active, safe and vibrant community that works together with honesty and is respectful of the values of all. We are committed to a progressive, diverse and profitable community that supports healthy lifestyles sustained by good social values. Our natural assets are valued, protected and enhanced for future generations.

# Shire of Trayning Reporting Programs

#### GOVERNANCE

Administration and operation of facilities and services to members of Council. Other costs relate to the tasks of assisting elected members and ratepayers on matters which do not concern specific Council services.

#### **GENERAL PURPOSE FUNDING**

Rates, general purpose government grants and interest revenue.

#### LAW, ORDER, PUBLIC SAFETY

Supervision and enforcement of various local laws, fire prevention, animal control and other aspects of public safety including emergency services.

#### HEALTH

Food quality and pest control, immunisation services and community health service inspection.

#### EDUCATION AND WELFARE

Operation of Home and Community Care services, assistance to playgroups and other voluntary services.

#### HOUSING

Control and maintenance of staff and other rental housing, including aged accommodation units.

#### **COMMUNITY AMENITIES**

Refuse collection services, operation of refuse sites, maintenance of cemeteries, septic tank inspection, storm water drainage maintenance and regional development.

#### **RECREATION AND CULTURE**

Maintenance of public halls, community centres, aquatic centre, recreation facilities and reserves, operation of library and preparation of Shire history.

#### TRANSPORT

Construction and maintenance of streets and roads, cleaning and lighting of streets, depot maintenance, airstrip maintenance and vehicle licensing services.

#### **ECONOMIC SERVICES**

Regulation and provision of tourism, area promotion, building control, noxious weeds, vermin control and economic services.

#### **OTHER PROPERTY & SERVICES**

Private works operations, plant repair and operation costs and engineering operation costs.

#### **Service Levels**

It is proposed that existing service levels will be maintained for all operational areas in formulating this plan. However, the Strategic Community and Corporate Business Plan does include the review of a number of service areas which has yet to occur which may impact on future versions of the long term financial plan, eg public halls, recreational precinct, road works, police licencing and resource sharing.

#### Asset Management

The Shire has developed a strategic approach to asset management and prepared an asset management plan based on the total life cycle of assets. The Asset Management Plan will assist the Council in predicting infrastructure consumption and asset renewal needs, and identify the cost required to renew or preserve the asset (renewal gap).

Asset acquisitions and capital works projects included in the Long Term Financial Plan are funded from rate revenue, specific cash reserves and government grants.

# 2 Long Term Financial Forecasts

#### 2.1 Informing Strategies and Price indicators

This plan has been prepared to support the strategic planning process for the Shire. The plan addresses the operating and capital needs placed on the Shire over the next 10 years.

The plan will be reviewed internally every 12 months to reflect the prevailing economic conditions and changing community needs placed on the Shire. In compiling this long term plan, consideration has been given to the economic drivers that will influence the future cost of providing facilities and services. The values disclosed in this plan therefore represent estimated future prices and costs.

This long-term strategic financial plan is set against economic uncertainty. The plan addresses operating and capital renewal of the period 2024/25 and concluding in 2034/35.

This plan represents a financial solution to meeting the competing demands of services and facilities to the community. There are numerous ways that will enable the Shire to achieve its objectives. This plan balances the funding needs of renewal and new infrastructure assets, existing services against rating expectations, reasonable fees, debt leverage and the use of accumulated funds held in reserve accounts.

The following estimated increases in key local government income and costs over the next three years have been used:

	2024/2025	2025/2026	2026/2027
			onwards
CPI	3.6%	3.1%	2.6%
Employee costs	3.8%	3.5%	3.3%
Rates (as per existing LTFP)	CPI + 1%	CPI + 1%	CPI + 1%
Regular Grants	CPI	CPI	CPI
Regional Road Group & Roads to Recovery Capital Grants	No change	No change	No change

# **Informing Plans and Policies**

To assist in the implementation and activation of the Shire's Strategic Community and Corporate Business Plan this financial plan considers the Shire's current and future financial resources capacity.

The Asset Management Plan was developed at the same time as the Long Term Financial Plan to ensure that planned asset renewal is reflected and available within both Plans.

The Long Term Financial Plan will guide the Shire's financial management in a responsible and sustainable manner. The Shire's financial sustainability is fostered by maintaining adequate financial reserves to meet long term needs, seeking alternative funding sources and partnerships from the community and other levels of government. The Shire will continue to explore funding innovations as a means to improve services and infrastructure.

#### **Financial Strategies and Principles**

The following assumptions have been applied in formulating the financial strategies underpinning the Long Term Financial Plan. These include:

- > Continuous improvement in the financial capacity and sustainability of the Shire through:
  - Strengthening results to ensure financial sustainability
  - Prudent use of debt
  - Accumulate funds to meet the cash flow demands for asset renewal etc
- > The maintenance of a fair and equitable rating structure
- Maintaining or improving service level standards
- > Maintaining/Increasing funding for asset maintenance and renewal

# Key Income/Expenditure Increase Assumptions

Component	2024/25	2025/26	2026/27	2027 onwards
Employee costs	3.8%	3.5%	3.3%	3.3%
Materials & contracts	3.6%	3.1%	2.6%	2.6%
Other Costs	3.6%	3.1%	2.6%	2.6%
Rates	4.6%	4.1%	3.6%	3.6%
Regular Grants	3.6%	3.1%	2.6%	2.6%

#### 2.2 Summary of Financial Plan

#### **Rate Setting Statement**

This statement summarises the operating, capital, debt and reserves transactions. It utilises the same reporting procedures required formulating the Shire's annual budget under the Local Government Act 1995. The plan identifies the funds necessary to balance the budget in each financial year.

The Rate Setting Statement for the Shire has been prepared in two formats; by nature/type and by program.

**Rate Setting Statement by Nature/type** - identifies the inputs by nature of the revenue or expense. Descriptions are defined by Regulation under the Local Government Act 1995.

**Rate Setting Statement by Program** - identifies the cost of goods and services provided and the extent to which those costs are recovered from revenues. Programs are defined by Regulation under the Local Government Act 1995.

The Rates Setting Statement is prepared on an accrual basis. This process recognises income as it is earned and expenses as they are incurred. In addition it makes adjustments for unearned income, credit sales, re-payments, accrued expenses and non-cash provisions (ie depreciation and leave entitlements). This method provides a more accurate reflection of the transactions which actually occurred during the accounting period, and is a better reflection of the actual business activities undertaken by the Shire.

# 2.2.1 Rate Setting Statement

Rates Setting Statement - By Nature & Type										
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
OPERATING ACTIVITIES										
Net current assets at start of financial year - surplus/(deficit)	-	- 0	- 0	0	- 0	- 0	- 0	- 0	0	0
Revenue from operating activities (excluding rates)										
Operating grants, subsidies and contributions	2,465,936	2,542,380	2,608,481	2,676,302	2,745,886	2,817,279	2,890,528	2,965,682	3,042,789	3,121,902
Fees and charges	258,821	267,922	276,149	287,602	299,353	306,410	318,650	326,208	333,963	341,919
Interest earnings	31,737	33,320	32,271	38,492	41,137	46,437	36,540	44,967	55,377	75,611
Other revenue	29,564	30,357	31,042	31,745	32,467	33,207	33,966	34,745	35,545	36,365
Profit on asset disposals	4,133	4,133	4,133	4,133	4,133	4,133	4,133	4,133	4,133	4,133
-	2,790,190	2,878,111	2,952,076	3,038,274	3,122,975	3,207,466	3,283,817	3,375,735	3,471,806	3,579,929
Expenditure from operating activities										
Employee costs	(1,125,719)	(1,164,922)	(1,205,837)	(1,242,042)	(1,289,886)	(1,329,524)	(1,367,585)	(1,403,735)	(1,446,587)	(1,501,234
Materials & contracts	(1,203,267)	(1,173,744)	(1,208,805)	(1,277,365)	(1,259,577)	(1,318,504)	(1,339,628)	(1,416,886)	(1,443,519)	(1,476,716
Utility charges	(130,715)	(133,968)	(137,303)	(140,720)	(144,223)	(147,814)	(151,494)	(155,266)	(159,133)	(163,096
Depreciation on non-current assets	(2,740,662)	(2,855,747)	(2,965,217)	(3,070,309)	(3,176,380)	(3.277.579)	(3,401,014)	(3,502,019)	(3,615,136)	
Interest expenses	(56,351)	(50,359)	(44,832)	(39,844)	(34,647)	(29,229)	(23,668)	(18,129)	(12,345)	(6,562
Insurance expenses	(146,031)	(156,578)	(163,546)	(168,295)	(173,184)	(178,216)	(183,394)		(194,208)	(199,854
Other expenditure	(94,453)	(105,485)	(95,242)	(109,045)	(98,895)	(112,793)	(102,741)		(106,789)	(120,892
Loss on asset disposals	(32,212)	(8,109)	(8,109)	(8,109)	(8,109)	(8,109)	(8,109)	(8,109)	(8,109)	(8,10
	(5,529,410)	., ,	., ,	., ,	., ,	., ,	., ,		., ,	
Non-cash amounts excluded from operating activities	(5,525,120)	(5,610,512)	(5,620,652)	(0,055,725)	(0,101,002)	(0,101,700)	(0,577,001)	(0,000,000)	(0,505,025)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Less: Profit on asset disposals	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133
Less: Movement in employee liabilities associated with restricted	5,600	5,740	5,883	6,030	6,181	6,335	6,494	6,656	6,823	6,993
Add: Loss on disposal of assets	32,212	8,109	8,109	8,109	8,109	8,109	8,109	8,109	8,109	8,109
Add: Depreciation on assets	2,740,662	2,855,747	2,965,217	3,070,309	3,176,380	3,277,579	3,401,014	3,502,019	3,615,136	3,737,334
Amount attributable to operating activities	2,740,002	2,855,747 94,662	2,903,217 98,261	62,860	124,611	93,588	117,669		, ,	
Amount attributable to operating activities	55,121	94,002	98,201	62,860	124,011	95,566	117,009	/8,/80	111,910	114,45
INVESTING ACTIVITIES										
Non-operating grants, subsidies and contributions	924,599	665,489	629,026	637,889	622,026	878,958	844,007	864,932	884,007	867,63
Purchase property, plant and equipment	(432,454)	(578,495)	(168,842)	(450,538)	(485,000)	(1,545,325)	(660,296)	(684,368)	(171,767)	(1,158,080
Purchase and construction of infrastructure	(1,710,346)	(1,752,250)	(1,604,989)	(1,604,989)	(1,600,024)	(1,589,095)	(1,540,271)	(1,606,291)	(1,617,321)	(1,642,812
Proceeds from disposal of assets	91,600	297,000	12,000	132,000	175,000	342,000	80,000	215,000	0	137,00
Proceeds from self supporting loans	2,662	0	0	0	0	0	0	0	0	
Amount attributable to investing activities	(1,123,939)	(1,368,256)	(1,132,805)	(1,285,639)	(1,287,998)	(1,913,462)	(1,276,560)	(1,210,727)	(905,081)	(1,796,260
FINANCING ACTIVITIES										
Repayment of borrowings	(149,472)	(132,829)	(129,887)	(134,987)	(140,306)	(145,849)	(129,829)	(135,507)	(141,432)	(46,354
Proceeds from new loans	0		0	0	0	0	0			275,65
Transfers to cash backed reserves (restricted assets)	(148,588)	(163,304)	(244,141)	(141,246)	(267,316)	(185,956)	(332,235)	-	(849,360)	(348,64)
Transfers from cash backed reserves (restricted assets)	80,000	209,718	(211,212)	40,126	60,000	586,669	(002,200)			(010,011
Amount attributable to financing activities	(218,060)	(86,415)	(374,028)	(236,107)	(347,622)	254,864	(462,064)	-	(945,792)	(119,339
Estimated amount to be raised from general rates	1,306,878	1,360,009	1,408,573	1,458,885	1,511,009	1,565,010	1,620,954	1,678,912	1,738,957	1,801,16
Net current assets at end of financial year - surplus/(deficit)	1,500,670	(0)	1,400,575	(0)	(0)	(0)	(0)	1,070,012		
=	(0)	(0)	0	(0)	(0)	(0)	(0)	0	0	

Rates Setting Statement - By Program										
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
OPERATING ACTIVITIES										
Net current assets at start of financial year - surplus/(deficit)	0	(0)	(0)	0	(0)	(0)	(0)	(0)	0	0
Revenue from operating activities (excluding rates)										
Governance	10,744	11,077	11,365	11,660	11,963	12,274	12,594	12,921	13,257	13,602
General purpose funding	1,687,972	1,741,144	1,784,489	1,836,259	1,885,637	1,938,885	1,978,183	2,037,083	2,099,278	2,172,645
Law, order, public safety	6,172	6,236	6,292	6,349	6,407	6,467	6,529	6,592	6,657	6,723
Health	118,036	120,858	123,299	125,802	128,371	131,007	133,711	136,486	139,332	142,253
Education and welfare	10,643	10,973	11,259	11,551	11,852	12,160	12,476	12,800	13,133	13,475
Housing	107,775	111,116	114,005	121,969	125,140	128,394	136,732	140,287	143,934	147,677
Community amenities	56,923	60,632	64,197	65,866	67,578	69,335	71,138	72,987	74,885	76,832
Recreation and culture	7,280	7,249	7,438	7,631	7,829	8,033	8,242	8,456	8,676	8,901
Transport	726,208	748,592	767,948	787,807	808,183	829,088	850,537	872,544	895,122	918,288
Economic services	33,859	34,893	35,788	36,705	42,646	43,742	44,866	46,020	47,204	48,418
Other property and services	24,578	25,340	25,999	26,675	27,368	28,080	28,810	29,559	30,328	31,116
	2,790,190	2,878,111	2,952,076	3,038,274	3,122,975	3,207,466	3,283,817	3,375,735	3,471,806	3,579,929
Expenditure from operating activities										
Governance	(478,355)	(526,588)	(505,493)	(549,652)	(526,915)	(571,448)	(560,178)	(611,556)	(598,715)	(637,176)
General purpose funding	(80,321)	(78,726)	(79,926)	(94,429)	(83,755)	(91,246)	(89,358)	(92,894)	(95,706)	(97,042)
Law, order, public safety	(102,391)	(105,324)	(106,726)	(109,046)	(110,305)	(112,638)	(115,757)			(123,026)
Health	(189,158)	(194,543)	(198,831)	(203,508)	(207,942)	(212,830)	(217,944)	(223,303)	(228,610)	(233,692)
Education and welfare	(97,977)	(100,599)	(101,895)	(104,002)	(105,196)	(107,319)	(109,762)	(112,562)	(114,928)	(116,396)
Housing	(209,555)	(212,271)	(213,353)	(214,804)	(215,638)	(219,200)	(220,771)	(222,534)	(224,872)	(235,571)
Community amenities	(266,112)	(319,916)	(368,932)	(379,039)	(388,419)	(401,996)	(413,249)	(425,042)	(436,606)	(447,443)
Recreation and culture	(828,569)	(847,962)	(863,047)	(879,494)	(895,297)	(912,305)	(930,474)	(950,071)	(969,035)	(987,432)
Transport	(3,050,297)	(3,031,690)	(3,155,554)	(3,281,083)	(3,406,347)	(3,521,971)	(3,648,087)	(3,773,931)	(3,910,719)	(4,045,631)
Economic services	(223,685)	(228,164)	(231,967)	(237,402)	(241,788)	(247,414)	(268,524)	(275,170)	(281,371)	(286,554)
Other property and services	(2,989)	(3,128)	(3,167)	(3,270)	(3,299)	(3,400)	(3,526)	(3,678)		(3,834)
	(5,529,410)	(5,648,912)	(5,828,892)	(6,055,729)	(6,184,902)	(6,401,768)	(6,577,631)	(6,809,605)	(6,985,825)	(7,213,797)
Non-cash amounts excluded from operating activities										
Less: Profit on asset disposals	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)	(4,133)
Less: Movement in employee liabilities associated with restricted cash	5,600	5,740	5,883	6,030	6,181	6,335	6,494	6,656	6,823	6,993
Add: Loss on disposal of assets	32,212	8,109	8,109	8,109	8,109	8,109	8,109	8,109	8,109	8,109
Add: Depreciation on assets	2,740,662	2,855,747	2,965,217	3,070,309	3,176,380	3,277,579	3,401,014	3,502,019	3,615,136	3,737,334
Amount attributable to operating activities	35,121	94,662	98,261	62,860	124,611	93,588	117,669	78,780	111,916	114,436

Rates Setting Statement - By Program Continued										
	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
INVESTING ACTIVITIES										
Non-operating grants, subsidies and contributions	924,599	665,489	629,026	637,889	622,026	878,958	844,007	864,932	884,007	867,632
Governance	0	0	0	0	0	0	0	0	0	0
Health	0	13,500	0	15,863	0	18,225	0	20,925	0	23,625
Housing	0	0	0	0	0	0	0	0	0	0
Recreation and culture	11,000	0	7,000	0	0	0	0	0	0	0
Transport	913,599	651,989	622,026	622,026	622,026	844,007	844,007	844,007	884,007	844,007
Purchase property, plant and equipment	(432,454)	(578,495)	(168,842)	(450,538)	(485,000)	(1,545,325)	(660,296)	(684,368)	(171,767)	(1,158,080)
Purchase and construction of infrastructure	(1,710,346)	(1,752,250)	(1,604,989)	(1,604,989)	(1,600,024)	(1,589,095)	(1,540,271)	(1,606,291)	(1,617,321)	(1,642,812)
Proceeds from disposal of assets	91,600	297,000	12,000	132,000	175,000	342,000	80,000	215,000	0	137,000
Proceeds from self supporting loans	2,662	0	0	0	0	0	0	0	0	0
Amount attributable to investing activities	(1,123,939)	(1,368,256)	(1,132,805)	(1,285,639)	(1,287,998)	(1,913,462)	(1,276,560)	(1,210,727)	(905,081)	(1,796,260)
FINANCING ACTIVITIES										
Repayment of borrowings	(149,472)	(132,829)	(129,887)	(134,987)	(140,306)	(145,849)	(129,829)	(135,507)	(141,432)	(46,354)
Proceeds from new loans	0	0	0	0	0	0	0	0	0	275,656
Transfers to cash backed reserves (restricted assets)	(148,588)	(163,304)	(244,141)	(141,246)	(267,316)	(185,956)	(332,235)	(411,458)	(849,360)	(348,641)
Transfers from cash backed reserves (restricted assets)	80,000	209,718	0	40,126	60,000	586,669	0	0	45,000	0
Amount attributable to financing activities	(218,060)	(86,415)	(374,028)	(236,107)	(347,622)	254,864	(462,064)	(546,965)	(945,792)	(119,339)
Estimated amount to be raised from general rates	1,306,878	1,360,009	1,408,573	1,458,885	1,511,009	1,565,010	1,620,954	1,678,912	1,738,957	1,801,163
Net current assets at end of financial year - surplus/(deficit)	(0)	(0)	0	(0)	(0)	(0)	(0)	0	0	0

# 2.2.2 Key Performance Indicators/Ratios

# Ratios

	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
OPERATING SURPLUS RATIO										
Operating Revenue	4,097,068	4,238,119	4,360,649	4,497,159	4,633,985	4,772,475	4,904,771	5,054,647	5,210,763	5,381,09
Less Operating Exp including interest & depn	- 5,529,410	- 5,648,912	- 5,828,892	- 6,055,729	- 6,184,902	- 6,401,768	- 6,577,631		- 6,985,825	- 7,213,79
= Net Operating Surplus	- 1,432,342	- 1,410,792	- 1,468,242		- 1,550,917		- 1,672,860		- 1,775,062	
Divided by Own Source Revenue (Excl Grants)	1,631,132	1,695,740	1,752,168	1,820,858	1,888,099	1,955,196	2,014,243	2,088,965	2,167,974	2,259,19
Ratio target (+ve) Between 0% and 15%	-88%	-83%	-84%	-86%	-82%	-83%	-83%	-84%	-82%	-81%
OWN SOURCE REVENUE COVERAGE RATIO										
Own source operating revenue	1,631,132	1,695,740	1,752,168	1,820,858	1,888,099	1,955,196	2,014,243	2,088,965	2,167,974	2,259,19
Divided by total expenses	5,529,410	5,648,912	5,828,892	6,055,729	6,184,902	6,401,768	6,577,631	6,809,605	6,985,825	7,213,79
Ratio target > or = to 40%	29%	30%	30%	30%	31%	31%	31%	31%	31%	31%
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Depreciation										
= Operating Revenue	4,097,068	4,238,119	4,360,649	4,497,159	4,633,985	4,772,475	4,904,771	5,054,647	5,210,763	5,381,0
Less Operating Expenses	- 5,529,410	- 5,648,912	- 5,828,892	- 6,055,729	- 6,184,902	- 6,401,768	- 6,577,631	- 6,809,605	- 6,985,825	- 7,213,7
Except Interest Expense and Depreciation	2,797,013	2,906,106	3,010,049	3,110,153	3,211,027	3,306,808	3,424,682	3,520,147	3,627,481	3,743,8
= OSBID	1,364,671	1,495,314	1,541,807	1,551,583	1,660,110	1,677,515	1,751,821	1,765,189	1,852,419	1,911,1
Divided by Principal and Interest	205,823	183,188	174,719	174,831	174,953	175,078	153,497	153,636	153,777	52,9
Ratio target > or = 2	6.63	8.16	8.82	8.87	9.49	9.58	11.41	11.49	12.05	36.
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	1,816,538	2,310,745	1,753,831	2,035,527	2,065,024	2,514,420	2,180,567	2,270,659	1,769,088	2,080,8
Divided by Depreciation Expense	2,740,662	2,855,747	2,965,217	3,070,309	3,176,380	3,277,579	3,401,014	3,502,019	3,615,136	3,737,3
Ratio Target 90% to 100%	66%	81%	59%	66%	65%	77%	64%	65%	49%	56%
SSET RENEWAL FUNDING RATIO										
Planned Renewal Expenditure	1,816,538	2,310,745	1,753,831	2,035,527	2,065,024	2,514,420	2,180,567	2,270,659	1,769,088	2,080,8
Asset Management Plan Projections	1,713,327	1,749,431	1,779,100	1,754,495	1,786,091	1,749,970	1,783,994	1,740,249	1,742,850	1,817,5
Ratio target 95% to 105%	106%	132%	99%	116%	116%	144%	122%	130%	102%	114%

# 2.2.3 Capital Projects

Job No	Description	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Buildings											
BC92	House Lot 60 Glass Street - blinds & floor coverings	4,336									
BC01	Provision for Solar Panel Projects (subject to Grant Funding)	55,000			44,705		122,161	220,296			
BC34	YELBENI MUSEUM WYALKATCHEM-TRAYNING RD	1,408		2,583	2,416						
	BOWLING CLUB EQUIPMENT SHED RECREATION GROUND SUTHERLAND ST						9,759				
4121540	) New Crib & Safety Infrastructure for Depot	80,000		83,317	51,886				151,368	151,767	
	FIRE BRIGADE SHED LAMOND ST						16,726				
	DFES Grant Funding						16,726				
BC52	Aged Persons Units - Split Systems for Bedroom 1	13,200									
BC91	PUBLIC TOILET INFORMATION BAY RESERVE OFF MAIN RD	1,458	6,684		1,648		3,679				
BC36	CARAVAN PARK - CHALETS						600,000				
BC06	NINGHAN FITNESS CENTRE KELLERBERRIN/BENCUBBIN RD		15,187		4,747						
BC16	Kununoppin Sports Ground Pavilion Flooring	20,000									
	CHEMICAL SHED RECREATION GROUND SUTHERLAND ST		16,624		890						
BC85	Trayning Recreation Ground Ablution Block	7,052		12,942	12,105						
	SIGNAGE & GARDENS SHED WORKS DEPOT CNR RAILWAY & ADAMS ST				6,178						
	MACHINERY SHED & ENGINEERING SHED WORKS DEPOT CNR RAILWAY & ADAM	S ST			16,963						97,017
	Community Recreation Centre - Trayning Sports Club										58,063
BC02	Construct Staff House			a la construction de la							700,000
<b>Total Bui</b>	lding Capex	182,454	38,495	98,842	141,538	-	752,325	220,296	151,368	151,767	855,080
Total Cap	ital Grants		-			-	16,726			-	-
Furniture	& Equipment	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
-	niture & Equipment	-	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000

Job No Description	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	2034/2035
Plant & Equipment											
Steel Roller								170,000			
Trade In								60,000			
Loader						315,000					
Trade In						120,000					
Utility KTY1890				50,000						55,000	
Trade In				10,000						15,000	
Skid Steer Loader	230,000						250,000				
Trade In	5,000						40,000				
8 Wheel Truck		270,000									
Trade In		160,000									
Side Tipper											100,000
Trade In											20,000
Tandem Dolly											40,000
Trade In											5,000
4x4 Dual Cab Utility KTY077				40,000							50,000
Trade In				8,000							12,000
Grader					370,000						390,000
Trade In					150,000						160,000
Tractor											
Trade In	70,000										
4x4 Crew Cab Ute KTY080			50,000					55,000			
Trade In			12,000					14,000			
Single cab ute KTY4180		30,000						35,000			
Trade In		7,000						7,000			
CEO Prado Wagon		65,000		68,500		72,000		76,000		80,000	
Trade In		45,000		45,000		45,000		45,000		45,000	
Dr Prado Wagon	-	65,000	-	68,500		72,000	-	76,000	-	80,000	-
Trade In		45,000		45,000		45,000		45,000		45,000	
Works Supervisor Dual Cab Hilux		60,000		62,000		64,000		66,000		68,000	
Trade In		30,000		32,000		32,000		32,000		32,000	
Excavator					95,000						
Trade In					25,000						
Multi Tyred Roller							170,000				
Trade In							40,000				
4x2 Utility KTY1700		30,000						35,000			
Trade In		10,000						12,000			
Wood chipper	20,000										80,000
Flail mower											
Trade In	12,000										
Water Truck											50,000
Trade In											20,000
Loader						250,000					
Trade In						100,000					
Total Capital Expenditure - Plant & Equipment	250,000	520,000	50,000	289,000	465,000	773,000	420,000	513,000	-	283,000	710,000
Total Proceeds - Plant & Equipment	87,000	297,000	12,000	132,000	175,000	342,000	80,000	215,000	-	137,000	205,000

ReccosMain and and and and and and and and and an	Job No	Description	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
RC00 Instruction	Infrastruc	ture Roads										
RacceImage19/1219/12RC00lenks had19/021	Council F	unded										
RC000Sender Aud19.0219.0319.0419.05 <td>RCC001</td> <td>Walker Street</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>180</td> <td></td>	RCC001	Walker Street									180	
RC000Instant of the stant of th	RCC005	Mandiga Trayning Road							171,295			
RC001Mankare fieldR20.07IA.250RC001Mankare field1.7875.8.20RC001Gale frag1.7875.8.20RC001Gale frag138.4895.8.20RC001Gale frag138.4895.8.20RC002Gale frag1.8.205.8.20RC003Gale frag7.3.037.3.03RC004Gale frag7.3.037.3.03RC005Relay frag6.427.3.03RC004Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.427.3.03RC005Relay frag6.43.137.3.24RC005Relay frag6.43.137.3.24RC005Relay frag6.43.137.3.24RC005Relay frag6.43.137.3.24RC005Relay frag6.43.137.3.24RC005Relay frag11.137.3.24RC005Relay frag11.137.3.24RC005Relay frag11.137.3.24RC006Relay frag11.137.3.24RC007Relay frag7.3.247.3.25RC008Relay frag11.137.3.24RC009Relay frag <t< td=""><td>RCC06</td><td>Smeeton Road</td><td></td><td>19,012</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	RCC06	Smeeton Road		19,012								
RCC02Valent shad142.456142.45615.873RC03Babh Traying Road59.9371.81.84956.32RC03Goad1.81.84957.321.81.84957.32RC03Road5.8577.30.31.81.8497.30.31.81.8497.30.3RC03Road6.427.30.31.81.8497.30.31.81.8497.30.31.81.8497.30.31.81.8497.30.31.81.8497.30.31.81.8497.30.31.81.8497.30.3<	RCC010	Gents Road				156,935						
RC003Inductiving load10001000Gel koad56,9256,9256,92RC014Gel koad56,9256,92RC015Kay Street56,9273,035RC016May Street73,03556,92RC017Ralper Street73,03556,92RC018Ralper Street73,03555,92RC019Ralper Street46,24175,360RC010Ralper Street46,24175,360RC012Ralper Street46,24175,360RC012Ralper Street45,36916,242RC012Ralper Street16,27372,40RC012Ralper Street16,27372,40RC012Ralper Street16,27372,40RC012Ralper Street16,27372,40RC012Ralper Street16,51431,85RC012Ralper Street147,982164,406RC013Ralper Street147,98246,91RC014Ralper Street11,98246,91RC014Ralper Street11,98246,91RC014Ralper Street12,96472,97RC014Ralper Street13,96573,97RC014Ralper Street14,98214,982RC014Ralper Street14,98214,984RC014Ralper Street14,98214,984RC014Ralper Street14,98214,984RC014Ralper Street14,98214,984RC014Ralper Street	RCC011	Moujakine Road			82,037							
RC013 constraintabile of payme and p	RCC012	Yelbeni South East Road					142,456					16,852
RCC01       jake ad       138,49       56,40         KCC01       kay Street       73,035       73,035         RCC01       kay Street       73,035       73,035         RCC01       kay Street       73,035       73,035         RCC02       kay Street       73,035       73,035       73,035         RCC02       kay Street       45,241       73,035       75,360         RCC02       kay Kay Street       45,241       75,360       75,360         RCC02       kay Rad       72,724       45,259       72,600         RCC02       kay Rad       85,573       16,254       73,600         RCC02       kay Rad       8,560       16,514       93,185         RCC02       kay Rad       8,560       16,514       93,185         RCC02       kay Rad       1113       147,952       164,406       147,952         RCC03       kay Rad       116,552       144,406       147,952       144,406       147,952         RCC03       kay Rad       116,552       147,952       144,406       147,952       144,406       147,952       144,406       147,952       144,406       147,952       144,406       147,952       144,406	RCC013	Minniberri Road							1,787			
RCC01 CO20is and	RCC013	Gabbin Trayning Road		59,597							26,912	
RC020       May Street       70,035         R0201       alway Street       2,020         R0202       alway Street       48,082       2,127         R0203       Nation Nath Road       2,724       48,082       75,030         R0204       Nation Nath Road       2,724       48,082       75,030         R0204       Nation Nath Road       2,276       75,030       75,030         R0204       Nation Nath Road       1,276       75,030 <td>RCC014</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>138,489</td> <td></td> <td>56,480</td> <td></td>	RCC014								138,489		56,480	
Reccolswinway6,432ParticleReccolsrayning Morth Road27,72448,08246,24151,573ReccolsMadrare Road27,72448,08246,24175,800ReccolsRecols1,2761,27675,800ReccolsRecols64,5291,6,51475,800ReccolsRecols31,70216,5149,185ReccolsRecols1,17316,1149,185ReccolsRecols1,17916,1149,185ReccolsRecols1,17916,406147,99216,406ReccolsRecols1,17916,406147,99216,406ReccolsReccols1,17916,406147,99216,406ReccolsReccols1,17916,5154,91716,515ReccolsReccols1,17916,5151,1791,179ReccolsReccols1,17916,5151,1791,179ReccolsReccols1,1791,1151,1791,115ReccolsReccols1,1791,1161,1791,116ReccolsRecols1,1151,1151,1171,115ReccolsReccols1,1161,1151,1151,117ReccolsReccols1,1151,1151,1151,115ReccolsRecols1,1161,1151,1151,115ReccolsRecols1,1161,1161,1161,1151,115ReccolsRecols1,11	RCC015	Couper Street				15,857						
Reccise       alway Street       32,724       44,082       32,734         Reccise       146,741       46,021       32,736         Reccise       146,741       32,736       32,736         Reccise       146,741       32,736       32,736         Reccise       146,741       32,736       32,736       32,736         Reccise       146,741       32,736	RCC017	Mary Street								73,035		
Reccond       Finding Month Reade       48,082       ************************************	RCC018	Swampwell		6,432								
Recciserepring horh hoad27,2448,082	RCC018	Railway Street										29,152
RC0200       Nilvy Road       62,41       75,50         RC0201       Micharew Road       62,624       75,200         RC0202       Link Road       62,563       16,254         RC0203       Nicharew Road       51,573       16,254         RC0204       Nicharew Road       63,070       16,254         RC0205       Nicharew Road       8,565       16,254       91,85         RC0205       Nicharew Road       11,133       16,154       91,85         RC0205       Nicharew Road       147,982       164,466       16,792       16,910 <td>RCC019</td> <td></td> <td>27,724</td> <td></td> <td></td> <td></td> <td></td> <td>48,082</td> <td></td> <td></td> <td></td> <td></td>	RCC019		27,724					48,082				
RC002       Midrate Mod       1,276       2,260         RC024       Midra Mod       45,369       45,249         RC025       Parko Maga       51,573       16,254         RC026       Parko Maga       31,702       16,254         RC026       Parko Maga       31,702       16,154         RC027       Parko Maga       161,702       91,702         RC028       Parko Maga       147,982       164,066         RC030       Hourd Info Road       147,982       164,066         RC030       Hourd Info Road       165,182       46,91         RC030       Hourd Info Road       165,182       46,91         RC030       Hourd Info Road       165,182       45,91         RC030       Hourd Info Road       16,592       45,91         RC040       Info Road       13,266       77,72         RC040       RC040       13,266       77,72         RC040       Info Road       14,484       14,484         RC040       Info Road       14,484       14,484         RC040       Info Road       Info Road       14,484         RC040       Info Road       Info Road       Info Road         RC040	RCC020								46,241			75,360
RC020       Mukalay Kand       45,869       16,254         RC020       Parks Okaga Road       51,573       14,000         RC020       Forks Okaga Road       8,950       147,982       165,184       9,185         RC020       Hewit Street       147,982       164,406       9,185       147,982       164,406       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       164,006       147,982       165,913       147,922       164,006       147,923       164,913       147,923       147,933       143,93       147,923	RCC021											
RCC20       Porkey Road       51,573         RCC20       Porkey Road       31,702         RCC20       Porkey Road       8,561         RCC20       Porkey Road       165,184       9,185         RCC20       Porkey Road       147,982       164,046       147,982       164,046         RCC20       Porkey Road       147,982       164,046       46,591       46,591         RCC20       Porkey Road       111,582       46,591       46,591       46,591         RCC20       Porkey Road       116,582       46,591       46,591       77,172         RCC20       Porkey Road       116,582       77,172       70,681       77,172         RCC20       Porkey Road       13,266       71,145       74,145       74,145       74,145       74,145       74,145       74,145       74,145 <td>RCC022</td> <td>Lairds Road</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>2,260</td>	RCC022	Lairds Road										2,260
RCC2       9kito <sup>1</sup> vers avait       31,702         RCC2       9kito <sup>1</sup> vers avait       55,184       9,185         RCC2       1407,982       147,982       164,005       8,596         RCC3       Redunaling Road       147,982       164,005       8,596         RCC3       Redunaling Road       147,982       164,005       8,596         RCC3       Relung Road       116,582       46,591       46,591         RCC3       Reland Road       116,582       43,20       43,20         RCC4       Reland Road       13,266       13,266       7,712         RCC3       Reland Road       13,266       14,484       14,484       14,484         RCC4       Reland Road       13,266       14,484       14,484       14,484       14,484       14,484       14,484       14,484       14,484       14,484       14,484       14,484       14,48	RCC024	Mulcahy Road					45,369				16,254	
RC020       Bolfeldis Soad       8,950         RC020       Hewit Street       1,13         RC020       Hewit Street       1,57,92         RC030       Hewit Street       1,57,92         RC030       Hewit Street       1,57,92         RC030       Hewit Street       4,600         RC030       Heling Soad       1,57,92         RC030       Heling Soad       1,52,92         RC030       Heling Soad       1,52,92         RC030       Hilpok Road       1,52,92         RC030       Hilpok Road       1,52,92         RC030       Hilpok Road       1,52,92         RC030       Hilpok Road       1,52,66         RC040       RC040       1,32,66         RC040       Street       1,32,66         RC040       RC040       1,32,66         RC040       RC040       1,32,66         RC040       RC040       1,32,66         RC040       Street       3,37,58         RC040       RC040       1,32,66         RC040       RC040       1,32,66         RC040       RC040       3,78,78         RC040       RC040       1,32,66         R	RCC025	Dunkley Road					51,573					
RC02     livid word     1,113       RC02     Hourdanning Road     147,982     144,06       RC03     Walwaning Road     147,982     144,06       RC03     Walwaning Road     25,172     46,091       RC03     Bilyacating Road     25,172     46,091       RC03     Bilyacating Road     115,882     46,051       RC03     Bilyacating Road     116,882     46,591       RC04     Persender     70,681     4,501       RC05     Heinig Road     15,466     70,681       RC04     Persender     13,266     71,123       RC04     Store Road     13,266     14,484       RC05     Store Road     40,154     14,484       RC05     Store Road     13,266     14,484       RC05     Store Road     13,266     14,484       RC05     Store Road     14,184     14,484       RC05     Store Road     13,266     14,484       RC05     Store Road     13,266     14,484       RC05     Store Road     14,184     14,184       RC05     Store Road     13,266     14,184       RC05     Store Road     13,266     14,184       RC05     Store Road     13,266     14,184	RCC26	Perks-O'Meara Road					31,702					
RC029       loy langing       11.13       11.13         RC020       loy langing Road       147,982       164,06         RC030       loy langing Road       25,172       164,06         RC030       loy langing Road       25,172       40,00         RC030       loy langing Road       16,582       40,00         RC030       loy langing Road       16,582       40,501         RC030       loy langing Road       16,582       43,501         RC040       loy langing Road       71,123       71,123         RC040       loy langing Road       16,586       43,501         RC040       loy langing Road       71,123       71,123         RC040       loy langing Road       71,123       71,123         RC040       loy langing Road       13,266       71,123         RC040       loy langing Road       13,266       14,484       14,484         RC040       loy langing Road       13,266       14,484       14,484       14,484         RC040       loy langing Road       loy langing Road       14,484       14,484       14,484         RC040       loy langing Road       loy langing Road       loy langing Road       Intee Road       Intee Road	RCC027	Goldfields Road		8,956								
RC029       Heard ansing Road       1,13         RC020       Handanning Road       147,982       164,406         RC030       Hebungin South Road       25,172       4,070         RC030       Billyacathing Road       -       4,070         RC030       Billyacathing Road       -       115,582       4,591         RC030       Rexander Street       -       4,320       -       70,681         RC040       Paleyard Road Kununoppin       -       13,266       -       70,172         RC040       Street       13,266       -       70,172       70,681       -       70,172         RC040       Street Road Kununoppin       -       13,266       -       71,172       70,681       -       71,172       70,681       -       71,172       70,681       -       -       71,172       70,681       -       -       71,172       70,681       -       71,172       70,681       -       -       71,172       70,681       -       -       71,172       71,172       70,681       -       -       71,172       71,172       71,172       71,172       71,172       71,172       71,172       71,172       71,172       71,172       71,172 <t< td=""><td>RCC028</td><td>Purdy Road</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>165,184</td><td>93,185</td><td></td></t<>	RCC028	Purdy Road								165,184	93,185	
RCG3       Velbugin South Road       25,172         RCG3       Lichford Road       40,591         RCG3       Ilikoak Road       46,591         RCG3       Ilikook Road       46,591         RCG3       Ilikook Road       43,20         RCG4       Appeard Road Kununoppin       43,20         RCG4       Appeard Road Kununoppin       71,172         RCG4       Connation Street       13,266         RCG4       Vison Street       4,484         RCG4       Vison Street       4,484         RCG4       Vison Street       4,484         RCG5       Street Road       36,690       13,266         RCG5       Street Road       40,154       14,484         RCG5       Street Road       6,690       14,484         RCG5       Street Road       33,758       14,484         RCG5       Street Road       33,758       14,484         RCG5       Street Road       33,758       14,484         RCG5       Street Road Road Road Road Road Road Road Road	RCC029					1,113						
RC033       Lethford Road       4,070         RC036       Billyacating Road       46,591         RC036       Ilipotok Road       116,582         RC037       Alexander Street       4,320         RC040       Lething Road       50,681         RC041       Agroad Road Road Road Road Road Road Road R	RCC032							147,982		164,406		
RC03       lekhor Road       4000         RC03       lillpoack Road       46,591         RC03       lilpoack Road       116,582         RC03       lilpoack Road       4,320         RC04       leming Road       50,681         RC04       leming Road       50,681         RC04       leming Road       50,681         RC04       conation Stret       70,712         RC04       conation Stret       13,266         RC05       lulins Road       6,690         RC05       coupe Road       6,690         RC05       lulins Road       6,690         RC05       lulins Road       6,690         RC05       lulins Road       6,690         RC05       julins Road       3,758         RC05       julins Road       16,880         RC05       julins Road       3,758         RC05       julins Road       10,335         RC06       julins Road       10,360         RC07       lulins Road       10,360         RC07       lulins Road       10,360         RC07       lulins Road       10,360         RC07       lulins Road       10,360 <tr< td=""><td>RCC35</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr<>	RCC35											
R003     Billyacting Road     -     16,582       R003     Jexander Street     -     4,320       R004     Peing Road     -     16,582       R004     Peing Road Kunungpin     -     70,681       R004     Apley ard Road Kunungpin     -     15,466       R004     Corration Street     -     71,722       R004     Corration Street     -     13,266       R004     Street     -     13,266       R005     Street     -     -       R004     Street     -     4,342       R005     Street     -     -       R007     Street     -     -       R008     Street     -     -       R009     Street     -     -       R001     Street     -     -       R002     Street     -     -       R003     Street     -     -       R0		-										4,070
RC038       Ílbrok Road       -       116,582         RC030       Jexander Street       4,320         RC040       Felming Road       -       70,681         RC041       Apleyard Road Kununoppin       -       70,712         RC042       Coronato Street       13,666       -       70,712         RC043       Tavers Road       -       13,266       -       70,712         RC044       Vison Street       13,266       -       -       70,712         RC045       Vison Street       41,484       -	RCC037										46,591	4010
RC039       Alexander Street       4,320         RC040       Fleming Road       70,681         RC040       Appleyard Road Knunoppin       77,172         RC042       Coronation Street       13,266         RC043       Tavers Road       13,266         RC044       Milson Street       41,484         RC055       Gouper Road       40,154         RC050       Gouper Road       40,154         RC051       Jubile Street       33,758         RC052       Gouper Road       16,380         RC053       Hurdin Street       33,758         RC054       Hurdin Street       33,758         RC055       Street Street       33,758         RC056       Indend Street       33,758         RC057       Street Street       33,758         RC058       Jubile Street Street       10,335         RC0505       Street Street       10,335         RC0507       Nakin Road       30,060         RC0508       Street Street       4,943         RC0509       Street Stree	RCC038		-		116,582							
RC040       Feining Road       70,681         RC041       Applevard Road Kununoppin       77,172         RC042       Coronation Street       15,466         RC043       Tavers Road       13,266         RC044       Wilson Street       41,484         RC050       Suton Road       56,690         RC051       Suton Road       40,154         RC052       Gouper Road       40,154         RC053       Mulins Road       16,380         RC054       Jubie Street       33,758         RC051       Suton Street       33,758         RC052       Suthan Street       32,166         RC053       Suthan Street       33,758         RC054       Lile Street       33,758         RC055       Suthan Street       10,335         RC050       Suthan Road       10,335         RC050       Nakin Road       30,060         RC050       King Street       30,060         RC050       Sutset       4,943         RC050       Sutset       4,943         RC050       Sutset       4,943	RCC039										4.320	
RC041       Apple vard Road Kununoppin       77,722         RC042       Coronation Street       15,466         RC043       Travers Road       13,266         RC044       Wison Street       41,484         RC051       Suton Road       36,690         RC052       Couper Road       40,154         RC053       Mulins Road       16,380         RC054       Jubie Street       33,758         RC075       Jubie Street       32,166         RC076       Sture Road Street       32,166         RC077       Sture Road Street       32,166         RC078       Runon Street       32,166         RC079       Sture Road       30,060         RC079       Road       30,060         RC079       Street       47,007         RC079       Street       47,963         RC079       Street Atage       4,943	RCC040	Fleming Road										
RC042       Coronation Street       15,466         RC043       Travers Road       13,266         RC045       Wilson Street       41,484         RC051       Suton Road       36,690         RC052       Couper Road       40,154         RC053       Mulins Road       66,890         RC054       Jubile Street       33,758         RC075       Jubile Street       32,166         RC076       Iley Street       24,943         RC077       Road Street       19,411         RC078       Nain Road       30,600         RC079       Nain Road       19,411         RC070       Street       4,943         RC071       Street       4,943         RC072       Street       30,600         RC073       Street       4,943         RC074       Street       4,943         RC075       Street       4,943         RC076       Street       4,943         RC077       Street       4,943											,	77.172
RC043       Travers Road       13,266         RC046       Wilson Street       41,484         RC051       Sutton Road       36,690         RC052       Coupe Road       40,154         RC053       Mullins Road       6,690         RC054       Mullins Road       33,758         RC055       Jubilee Street       33,758         RC074       Riey Street       32,166         RC075       Nalkin Road       10,335         RC076       Street       4,943         RC077       Street       6,480         RC078       Nalkin Road       10,335         RC079       Street       4,943         RC070       30,060       19,411         RC079       Street       4,904         RC079       Street       4,904         RC079       Juname Road       4,903						15.466						,
RCC046       Wilson Street       41,484         RCC051       Sutton Road       36,690         RCC052       Gouper Road       40,154         RCC053       Mullins Road       16,380         RCC074       Jubilee Street       33,758         RCC075       Suter Industriet       32,166         RCC076       Riley Street       24,943         RCC077       Nalkain Road       19,411       6,480         RCC078       Nalkain Road       30,060       19,411       6,480         RCC079       Sares Road       47,007       47,047       47,047       47,047         RCC079       Junend Road       Sonof       47,943       47,943       47,943							13.266					
RCC051       Sutton Road       36,690         RCC052       Gouper Road       40,154         RCC053       Mullins Road       16,380         RCC071       Jubilee Street       33,758         RCC072       Suthand Street       32,166         RCC073       Right Street       32,166         RCC074       Right Street       32,166         RCC075       Suthand Street       32,166         RCC076       Right Street       19,411       6,480         RCC077       Sutian Road       30,060       19,411       6,480         RCC091       King Street       47,007       4,943       4,943         RCC092       Barnes Road       4,943       4,943       4,943									41,484			
RC002       Gouper Road       40,154         RC005       Mullins Road       16,380         RC007       Jubilee Street       33,758         RC007       Stherand Street       32,166         RC007       Rily Street       24,943         RC008       Immediate Street       19,411         RC009       Nakian Road       30,060         RC009       King Street       47,007         RC009       Barnes Road       4,943         RC009       Unnamed Road       15,545       4,993	RCC051			36,690								
RC059Mulins Road16,380RC071Jubies Street33,758RC072Sutherland Street32,166RC073Riley Street24,943RC074Isand Street10,335RC075Nakin Road30,060RC076Street47,007RC077Street49,494RC078Sarrees Road49,904RC079Unamed Road15,5454,99310,494												
RCC071     Jubilee Street     33,758       RCC072     Sutherland Street     32,166       RCC074     Riley Street     24,943       RCC081     Lamond Street     19,411     6,480       RCC092     Nalkain Road     30,060       RCC093     Street     47,007     4,943       RCC095     Barnes Road     15,545     4,993												
RC072Sutherland Street32,166RC074Riley Street24,943RC081Lamond Street10,355Nakain Road30,060RC092King Street47,007RC093Barnes Road15,545RC09415,5454,993				20,000						33,758		
RC074Riley Street24,943RC081Lamond Street10,33519,4116,480RC087Nalkain Road30,060111RC091King Street47,00747,0074,946RC095Barnes Road15,5454,9934,993			-									
RC081Lamond Street10,33519,4116,480RC087Nalkain Road30,060<						24 943				52,200		
RCC087     Nalkain Road     30,060       RCC091     King Street     47,007       RCC095     Barnes Road     5,545       RCC097     Unnamed Road     15,545										19 411	6 4 8 0	
King Street         47,007           RCC095         Barnes Road         4,946           RCC097         Unnamed Road         15,545         4,993				30.060		20,000				15,411	0,400	
RCC095         Barnes Road         4,946           RCC097         Unnamed Road         15,545         4,993				30,000		47.007						
RCC097 Unnamed Road 15,545 4,993		-				47,007						4 946
						15 545			4 992			4,540
						10,040		6 496	4,333			
	100000	The house						0,490				

Job No	Description	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Roads to	Recovery										
RTR007	Doodlakine Kununoppin Road	420,959	451,741		436,891					31,145	
LRCIP Gro	ant	269,673	29,963	-	-	-	-	-	-	-	-
RTR012	Yelbeni South East Road						189,471				
RTR015	Kellerberrin Yelbeni Road			394,088		433,099					
RTR016	Stapleton Road						179,543				262,465
RTR017	Sherzinger Road	332,536	155,684	129,116							
RTR022	Lairds Road								196,187		
RTR024	Mulcahy Road								184,121		
RTR028	Purdy Road									199,714	
RTR031	Foord Road									247,974	
RTR033	Letchford Road						204,481				227,308
RTR038	Tilbrook Road						25,767	191,610			
RTR095	Barnes Road							197,907			
Roads to	Recovery Grant Funds	292,096	292,096	292,096	292,096	292,096	514,077	514,077	514,077	514,077	514,077
Regional	Road Group										
RRG014	Kununoppin-Mukinbudin Road		230,696								
RRG002	Harrod Road	734,737									
RRG001	Kellerberrin Bencubbin Road		406,770	674,495	582,501	639,559	633,379	626,406	469,856	615,562	520,459
RRG077	Leake Street	53,320									
RRG100	Twine Street				56,953				101,248		135,584
Regional	Road Group Grant	312,211	424,977	449,663	426,303	426,373	422,253	417,604	380,736	410,375	437,362
Footpath	15										
FCC83	Adam Street Footpath, Kununoppin		49,470		19,012						
FCC05	Hughes Street Footpath, Kununoppin	13,280			29,391						
FCC69	George Street Footpath, Trayning	15,200									
FCC78	Alexander Street, Kununoppin			43,556							
FCC79	Scadden Street Footpath, Kununoppin								27,529	37,035	
FCC81	Lamond Street, Kununoppin						36,472	32,010			
FCC100	Twine Street, Trayning	8,800			12,610				22,000		67,376
FCC101	Kellerberrin-Bencubbin Road, Trayning				35,890						
FCC104	Railway Street, Trayning							20,370			
Total Roa	· · · · · · · · · · · · · · · · · · ·	1,606,556	1,511,642	1,439,874	1,460,449	1,357,024	1,496,845	1,473,868	1,488,901	1,452,513	1,423,004
Total Roa	ad Grants	873,980	747,036	741,759	718,399	718,469	936,330	931,681	894,813	924,452	951,439

Job No	Description	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Infrastru	ture Other										
BC75	KUNUNOPPIN COMMUNITY CENTRE PLAYGROUND	10,000						10,216			
BC55	Transfer Station		100,000								
BC04	Waste Oil Facility		41,402								
	CARAVAN PARK & 7 SERVICED GRAVEL CARAVAN BAYS					123,000	92,250				
	SWIMMING POOL CHLORINATOR			93,840	104,540						
BC98	Pioneer Park & Playground	48,159						10,216			
BC80	Multipurpose Courts										100,000
AC01	Airstrip	-	-	-	-	-	-	-	-	119,808	119,808
	Grant Funding									40,000	
	RECREATION GROUND FENCING								117,390		
1089	RECREATION GROUND LIGHTING		37,188								
BC88	SWIMMING POOL 25M POOL				40,000					45,000	
	SWIMMING POOL FENCING & SHADE SAILS							45,971			
	Bowling Green Shade Sails		62,018								
CEM001	Cemetery Infrastructure Assets					120,000					
	Wheatbelt Rail Trail	45,631		71,275							
	Trails Grant income	11,000		7,000							
Total Oth	er Infrastructure Capex	103,790	240,608	165,115	144,540	243,000	92,250	66,403	117,390	164,808	219,808
Total Oth	er Infrastructure Grants	11,000	-	7,000	-	-	-	-	-	40,000	-
	OPERTY, PLANT & EQUIPMENT CAPEX	432,454	578,495	168,842	450,538	485,000	1,545,325	660,296	684,368	171,767	1,158,080
TOTAL IN	FRASTRUCTURE CAPEX	1,710,346	1,752,250	1,604,989	1,604,989	1,600,024	1,589,095	1,540,271	1,606,291	1,617,321	1,642,812
TOTAL CA	APITAL PROJECTS	2,142,800	2,330,745	1,773,831	2,055,527	2,085,024	3,134,420	2,200,567	2,290,659	1,789,088	2,800,892
Total Ren	ewal	1,816,538	2,310,745	1,753,831	2,035,527	2,065,024	2,514,420	2,180,567	2,270,659	1,769,088	2,080,892
Total Nev	v/Upgrade	280,631	20,000	20,000	20,000	20,000	620,000	20,000	20,000	20,000	720,000

2,142,800

2,330,745

1,773,831

2,055,527

2,085,024

3,134,420

2,200,567

2,290,659

1,789,088

2,800,892

**Total Capital** 

#### 2.3 Debt Management

The use of long-term borrowings is strongly influenced by the competing needs of building new community assets, upgrading infrastructure assets, investment decisions and funding projects where insufficient funds are accumulated to meet the capital outlays.

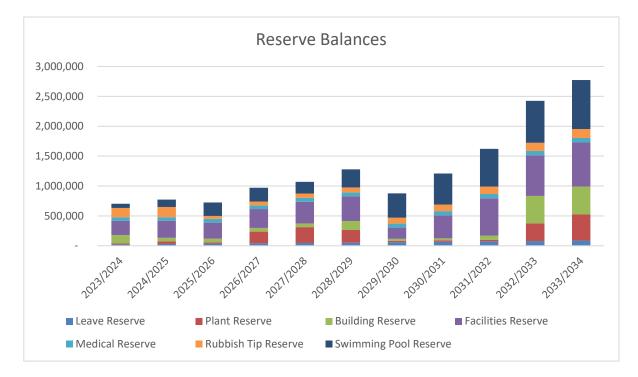
The Shire has low levels of debt and has the capacity to use debt funding in future for large non-recurrent capital works projects that will deliver economic benefits to future generations.

The Shire does not exceed the borrowing thresholds applied to the local government industry. There is one new loan proposed in 2033/2034 for the construction of staff housing.

#### 2.4 Cash Reserves

Cash Reserves are also maintained by the Shire to ease the impact of future capital expenditures in any one year. The principal capital purpose cash reserves are:

Leave Reserve - to be used to fund annual and long service leave requirements
Plant Reserve - to be used for the purchase of major plant
Building Reserve - to be used for the construction or renewal of buildings
Facilities Reserve - to be used for the construction or renewal of facilities
Medical Reserve - to be used to maintain the services of a doctor and other medical services
Rubbish Tip Reserve - to be used to upgrade, expand or close rubbish tips
Swimming Pool Reserve - to be used upgrade or renew the swimming pool and aquatic centre facilities



# 3 Implementation and Review of the Long Term Financial Plan

The Council will consider the content of the Long Term Financial Plan when preparing the Annual Budget for 2024/2025 and subsequent years, and it is expected that adopted budgets will be closely aligned with the proposals in the Long Term Financial Plan and assumptions underpinning this.

Some minor reviews of the Long Term Financial Plan will occur each year as budgets are prepared to account for performance information and changing circumstances. However, a detailed review is planned for 2026 after the formal review of the Strategic Community and Corporate Business Plan.

The Council is confident that the Long Term Financial Plan will allow the Shire to set priorities within its resourcing capabilities to sustainably deliver the assets and services required by the community.



For further information, please contact the Chief Executive Officer

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